

Prepared and Presented by:
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RESERVE TOWNSHIP 2024 BUDGET PRESENTATION



EST 1835

BACKGROUND

- **The Role of Municipal Government in Pennsylvania:**
 1. Provide Necessary Services to the Community
 2. Enforce Rules for the Good of the Community
- **Financial Responsibility:**
 1. Raise the Funds Needed to Provide Services
 2. Ensure that Township Funds are spent responsibly and according to the adopted budget
- **The PA Department of Community & Economic Development requires:**
 - ✓ Annual Financial Reporting
 - ✓ Audits



Budget Adoption Requirements:

- ✓ Manager must prepare and present a proposed budget to the Board of Commissioners;
- ✓ Budget must be open for public inspection for at least 20 days;
- ✓ Must be adopted by Ordinance before end of fiscal year.



Year in Review - Accomplishments

Finance: implemented new accounting system in keeping with Best Practices for Governmental Accounting; implemented new cash management policies to maximize interest earnings on funds (budgeted interest income was \$43,000; projected actual income \$68,000) ;

Administrative Functions: implemented online payroll processing and police scheduling software systems to increase efficiency in back-office operations;

Personnel: Negotiated 3-year employment contract with Chief of Police and 4-year Collective Bargaining Agreement with Public Works;

Township-owned property: Negotiated agreement with Golden Triangle Construction for site development and installation of fencing at 3477 Mount Troy Road;

Transparency: Instituted quarterly Town Hall meetings and monthly Manager meetings to allow more public input and discussion on community issues. Board meeting videos now posted on Township website for public viewing;

Contracts: Negotiated Operations & Maintenance Agreement with Pittsburgh Water & Sewer Authority, negotiated new 2-year lease with Reserve VFD for Township office space, advertised and awarded new 3-year contract for trash collection services;

Infrastructure Projects: Arlington/Pittview Slide Remediation, Additional Storage Space added for Road Salt at Spring Garden Storage Facility, Hoffman Rd Waterline Phase 3, Logan Street Retaining Wall (in-progress).

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2024 Challenge:

Expenses rising faster than Revenues

--Main source of General Fund Revenue is taxes – from 2006 through 2024, Tax Revenue increased 89%.

-- Over the same period Police Department costs increased 117%.

➤ Why?

--Tax base has been relative stable – no population increase, no development

-- Increase in Tax-Exempt Properties (Allegheny Land Trust)

-- Wage inflation and benefits have increased dramatically

➤ Solutions?

--May need to increase property taxes in future years

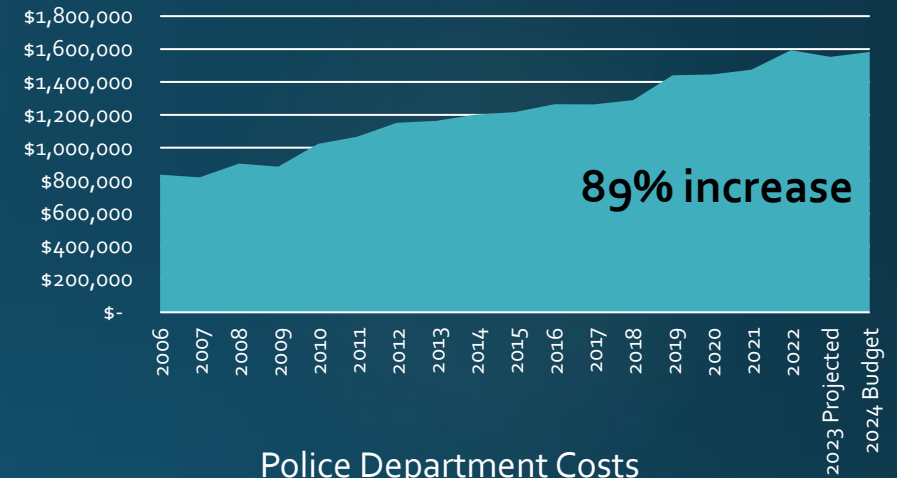
--New development would increase tax base

--Look for other revenue sources: apply for all available grants, invest funds to maximize interest earnings

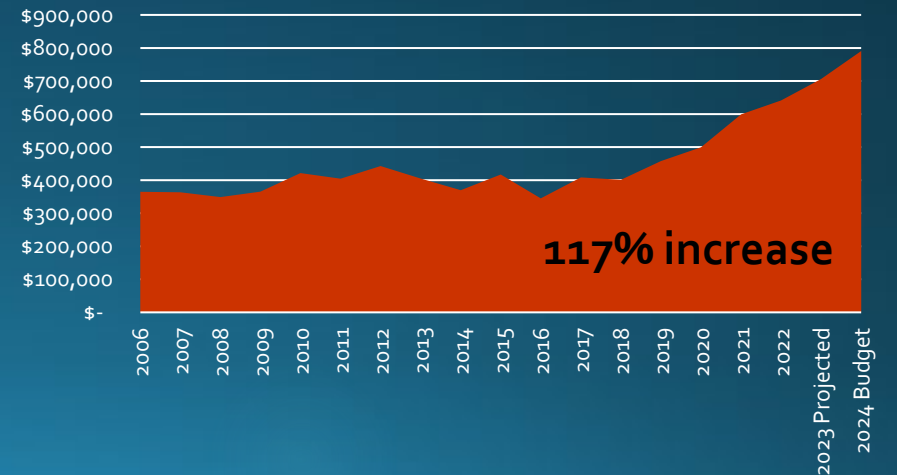
--Find ways to cut costs and increase operational efficiencies

--Reduce services only as a last resort

General Fund Tax Revenue Trend Analysis



Police Department Costs



Overview of Financial Position

(See Budget Document for detail)

Reserve Township - All Funds					
Fund Balance Snapshot					
Fund:	Beginning Fund Balance 1/1/23 <i>(DCED Audited Balance)</i>	2023 Projected Activity	Projected Fund Balance 12/31/23	2024 Budgeted Activity	Projected Fund Balance 12/31/24
01 General Fund	\$ 1,176,374	\$ 216,006	\$ 1,392,380	\$ (512,375)	\$ 880,005
06 Water Fund	304,549	40,359	344,908	68,274	413,182
08 Sewer Fund	692,717	20,788	713,505	46,793	760,298
09 Girty's Run Joint Sewer Authority Fund	3,560	(1,800)	1,760	64	1,824
20 Sewer Rehab Fund	9,774	52	9,826	48	9,874
21 Spring Garden Waterline Fund	18,968	(18,968)	-	-	-
30 Capital Improvements Fund	458,994	(206,822)	252,172	(52,274)	199,898
35 Liquid Fuels Fund	41,028	14,835	55,863	(54,924)	939
Total - All Funds	\$ 2,705,964	\$ 64,450	\$ 2,770,414	\$ (504,394)	\$ 2,266,020

Where does my Property Tax Dollar Go?



SHALER AREA
SCHOOL DISTRICT

1800 Mt. Royal Boulevard
Glenshaw, PA. 15116
412-492-1200

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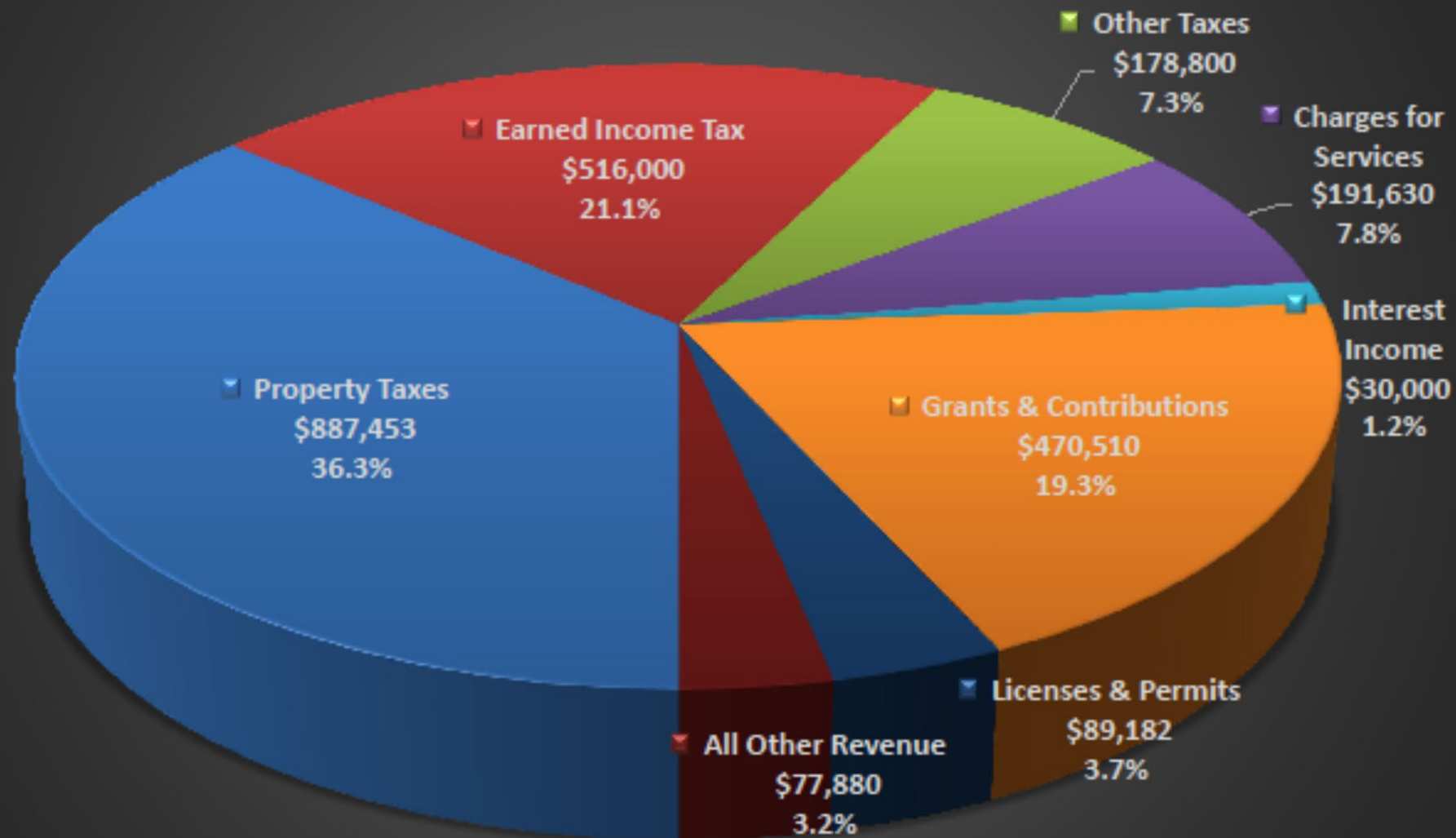
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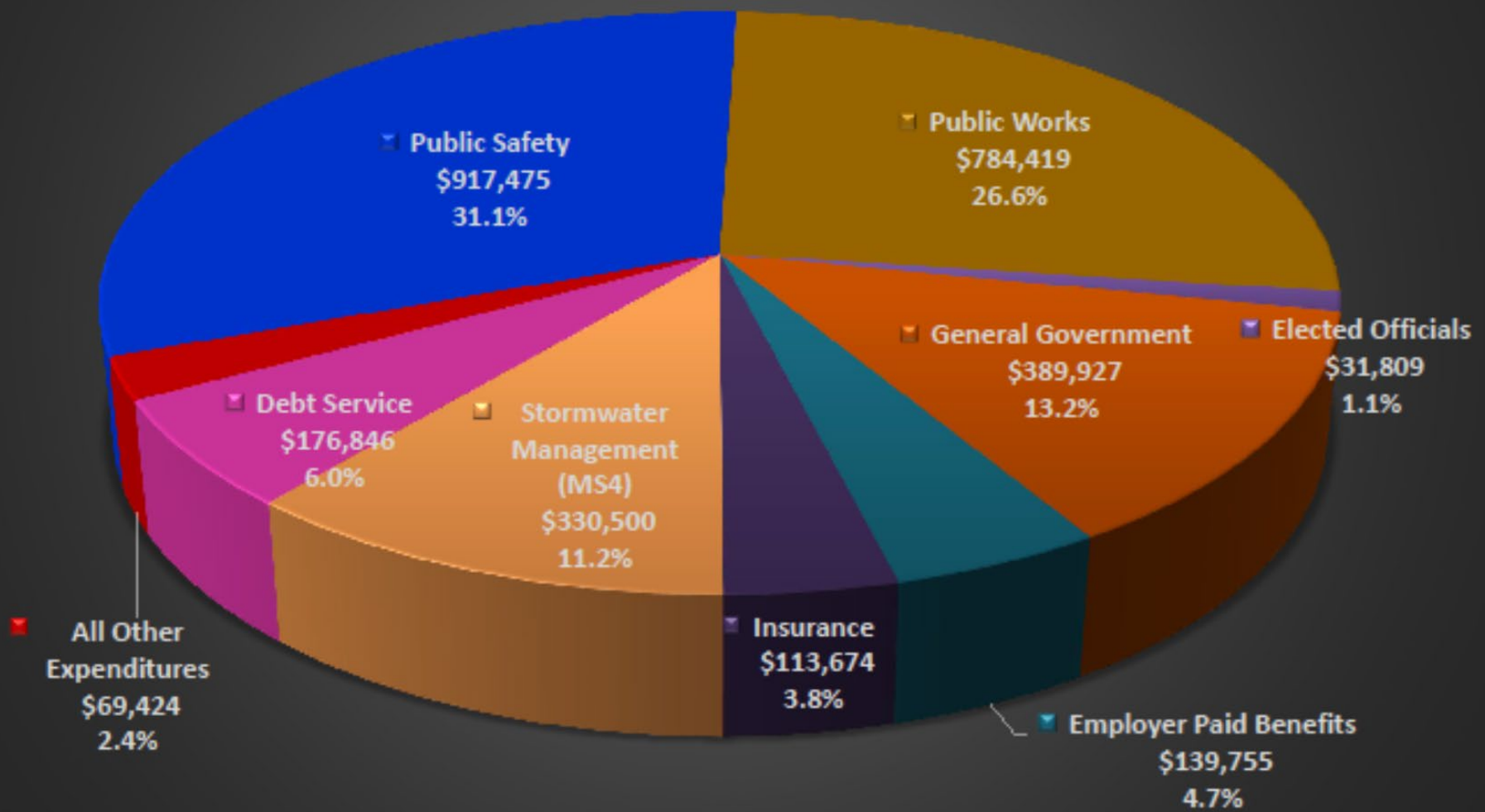
Allegheny
County

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General Fund Revenue Sources
2024 Budget
"Where does the money come from?"



**General Fund Expenditures
2024 Budget**
"Where does the money go?"



2024 Expenditures:



- Major General Fund Costs will go to:

Reserve Township Police Department



\$790,948



\$330,500

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EPA
and
DEP
Mandates





\$388,022

Road
Paving



Water and Sewer Operations:

- In mid-2024, Pittsburgh Water & Sewer Authority will take over operations and maintenance of the Township's water and sanitary sewer systems;
- Billing will change from quarterly to monthly;
- Customers will contact PWSA for questions on billing and service disruptions:
- Monthly minimum usage will be 1,000 gallons;
- Customers will receive a new AMI (Advanced Metering Infrastructure) meter at no cost;
- 2024 will be a year of transition, so we appreciate your patience.



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Thank you

Questions?